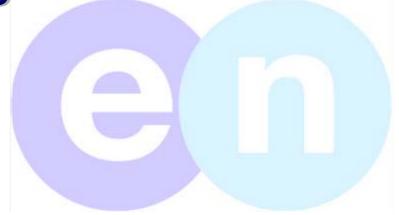
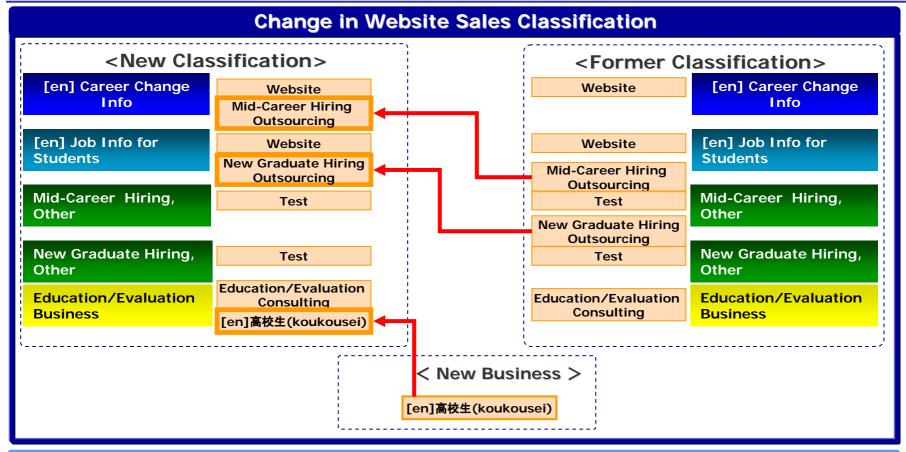
## FY12/08 3rd Quarter Earnings Review



Nov 13th, 2008 en-japan Inc.

#### < Important Note >





In the past, Sales of "Hiring Outsourcing Products" under the "Mid-Career Hiring Business" and "New Graduate Hiring Business" included in "Other" category under the "Mid-Career Hiring Business" and "New Graduate Hiring Business" each with sales of "test". However, these "Hiring Outsourcing Products" are strongly tied to the site's products. Accordingly, Sales of "Mid-Career Hiring Outsourcing Products" will be included in "[en] Career Change Info" site sales and Sales of "New Graduate Hiring Outsourcing Products" will be included in "[en] Job Info for Students" site sales beginning this period.

In addition,Beginning this period, "[en] 高校生(koukousei)" revenues will be recorded in "Education/Evaluation Business, Other."



### FY12/08 3rd Quarter

### **Operating Results Summary**

#### FY12/08 3rd Quarter Operating Results Highlights and Topics



#### Operating Results Highlights

<Market Environment>

The hiring interest among corporations declined in each industry by a domestic economic slowdown.

<Net Sales>

<u>3Qyear-to-Date:\(\pm\)15.72billion(\(+1.8\%)\) 3Q:\(\pm\)4.93billion(\(-5.7\%)\)
Especially, sales of [en] Career Change Info in 3Q decrease 18.8% YOY to 0.59billion.</u>

<Ordinary Income>

3Qyear-to-Date:\(\frac{\pmathbf{4}}{4}\).11billion(\(-17.0\)%) 3Q :\(\frac{\pmathbf{1}}{1}\).03billion(\(-41.7\)%) Especially, Advertising, Sales promotion expenses and Personnel expenses increased in 3Q. \(\frac{\pmathbf{k}}{2}\) is YOY

#### **Topics After 3rd Quarter**

- ➤ Launch "[en] Job Info for Students 2010"!

  Achieved record The number of registered users 314,000 at the grand opening Oct.1 2008 up 51% year-on-year.
- > Business transferred [en]高校生(koukousei)
- China business Sales:15.072mn yuan(¥234million) Up33.6%yoy Ordinary Income: 0.731mn yuan(¥11million) Down22.4%yoy

\*The exchange rate of 9/30 2008 points in time: I calculate for 1 yuan =15.55 yen

lower earnings estimates (Refer to 14 pages for details.)



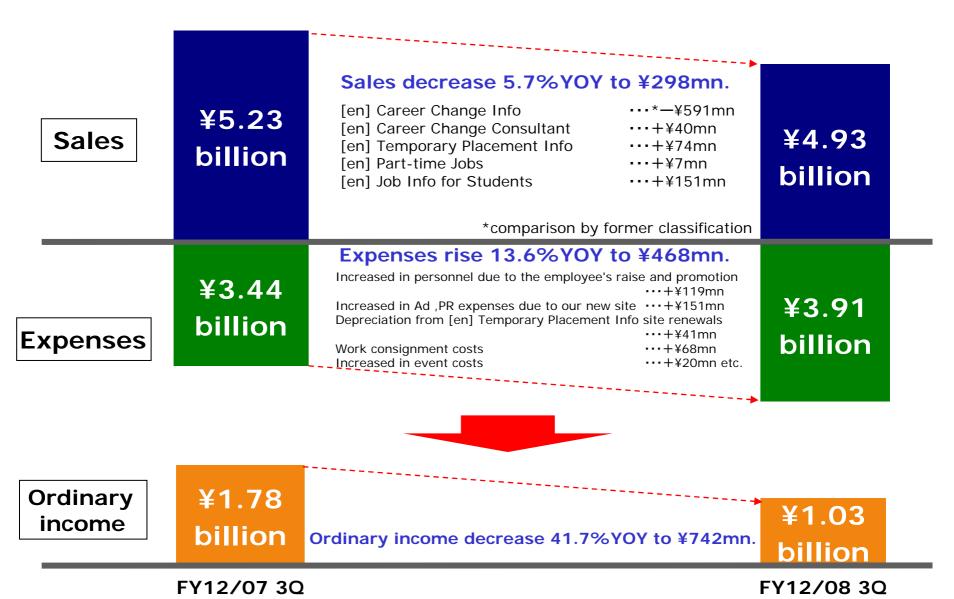
#### FY12/08 3rd Quarter Income Statement (Companywide)



	FY2007 (07.Jul-Sep)			FY2008 (08.Jul-Sep)		
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change
Net Sales	5,230	100.0%	21.4%	4,932	100.0%	-5.7%
Cost of Sales	436	8.3%	18.5%	520	10.6%	19.4%
Personnel	215	4.1%	32.5%	202	4.1%	-6.3%
Other	220	4.2%	7.4%	318	6.5%	44.5%
<b>Gross Profit</b>	4,794	91.7%	21.7%	4,411	89.4%	-8.0%
SGA(Sales,general &administrative)	3,006	57.5%	15.0%	3,390	68.7%	12.8%
Personnel	1,154	22.1%	29.1%	1,288	26.1%	11.5%
Advertising, sales promotion	1,268	24.2%	-0.0%	1,420	28.8%	12.0%
Other	582	11.1%	37.8%	682	13.8%	17.1%
Operating income	1,787	34.2%	34.8%	1,021	20.7%	-42.9%
Ordinary income	1,782	34.1%	34.1%	1,039	21.1%	-41.7%
Net income	1,059	20.3%	20.5%	589	11.9%	-44.4%

## FY12/08 3rd Quarter Operating Results Changing Factor (Companywide)





#### FY12/08 Term Income Statement (Companywide)



		Y2007 Jan-Sep)		FY2008 (08.Jan-Sep)		
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change
Net Sales	15,448	100.0%	35.4%	15,727	100.0%	1.8%
Cost of Sales	1,420	9.2%	35.4%	1,600	10.2%	12.7%
Personnel	575	3.7%	33.8%	590	3.8%	2.6%
Other	844	5.5%	36.5%	1,009	6.4%	19.6%
<b>Gross Profit</b>	14,028	90.8%	35.5%	14,127	89.8%	0.7%
SGA(Sales,general &administrative)	9,092	58.9%	36.7%	10,017	63.7%	10.2%
Personnel	3,140	20.3%	36.7%	3,722	23.7%	18.5%
Advertising, sales promotion	4,176	27.0%	32.6%	4,349	27.7%	4.1%
Other	1,775	11.5%	47.5%	1,945	12.4%	9.6%
Operating income	4,935	32.0%	33.2%	4,109	26.1%	-16.7%
Ordinary income	4,954	32.1%	33.9%	4,114	26.2%	-17.0%
Net income	2,770	17.9%	30.5%	2,055	13.1%	-25.8%

#### FY12/08 Term Operating Results Changing Factor (Companywide)



Sales rise 1.8%YOY to \u279mn. [en] Career Change Info ¥15.72 •••\*—¥664mn ¥15.44 [en] Career Change Consultant Sales [en] Temporary Placement Info •••+¥348mn billion billion [en] Part-time Jobs •••+¥64mn [en] Job Info for Students ++++215mn \*comparison by the former classification Expenses rise 10.5% YOY to \(\frac{1}{4}\),105mn. Increased in personnel due to the employee's raise and promotion ¥10.51 ···+¥597mn ¥11.61 Increased in Ad ,PR expenses due to our new site ···+¥172mn billion Depreciation from [en] Temporary Placement Info site renewals **Expenses** billion •••+¥127mn · · · + ¥158mn Work consignment costs Decreased in event costs ···-¥50mn etc. **Ordinary** ¥4.95 ¥4.11 income Ordinary income decrease 17.0%YOY to ¥840mn. billion billion

FY12/07 3QYear-to-Date

FY12/08 3QYear-to-Date



	FY2007 (07.Jan-Sep)			FY2008 (08.Jan-Sep)		
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change
Net Sales	13,945	100.0%	41.3%	13,940	100.0%	-0.0%
Cost of Sales	908	6.5%	23.8%	1,060	7.6%	16.7%
<b>Gross Profit</b>	13,036	93.5%	42.7%	12,879	92.4%	-1.2%
SGA(Sales,general &administrative)	7,279	52.2%	34.9%	7,904	56.7%	8.6%
Personnel	2,284	16.4%	41.5%	2,707	19.4%	18.5%
Advertising, sales promotion	3,668	26.3%	27.4%	3,768	27.0%	2.7%
Other	1,326	9.5%	47.2%	1,427	10.2%	7.6%
Operating income	5,757	41.3%	54.0%	4,975	35.7%	-13.6%
Ordinary income	5,776	41.4%	54.7%	4,980	35.7%	-13.8%

Mid-Career Hiring Business: [en] Career Change Info, [en] Career Change Consultant, [en] Temporary Placement Info, [en] Part-time Jobs, other mid-career hiring related

#### FY12/08 Term Income Statement -New Graduate Hiring Business



	FY2007 (07.Jan-Sep)			FY2008 (08.Jan-Sep)		
	(million yen)	% of sales	% YOY change	million yen)	% of sales	% YOY change
Net Sales	1,360	100.0%	-4.5%	1,576	100.0%	15.8%
Cost of Sales	495	36.4%	64.3%	481	30.5%	-2.9%
<b>Gross Profit</b>	864	63.6%	-22.9%	1,094	69.5%	26.6%
SGA(Sales,general &administrative)	1,717	126.2%	44.4%	1,862	118.2%	8.4%
Personnel	791	58.2%	25.1%	885	56.2%	11.9%
Advertising, sales promotion	507	37.3%	87.2%	532	33.8%	4.8%
Other	418	30.7%	46.4%	444	28.2%	6.2%
Operating income	-852	-62.7%	-	-767	-48.7%	-
Ordinary income	-852	-62.7%	-	-767	-48.7%	-

New Graduate Hiring Business: [en] Job Info for Students, other new graduate hiring related



#### ※Including [en]高校生(koukousei) in FY12/08

	FY2007 (07.Jan-Sep)			FY2008 (08.Jan-Sep)			
	(million yen)	(million yen) % of sales % YOY change			% of sales	% YOY change	
Net Sales	142	100.0%	25.1%	211	100.0%	48.9%	
Cost of Sales	15	10.7%	16.2%	58	27.8%	284.9%	
Gross Profit	126	89.3%	26.2%	152	72.2%	20.5%	
SGA(Sales,general &administrative)	95	67.0%	41.7%	250	118.5%	163.3%	
Personnel	63	44.9%	28.2%	128	60.9%	101.8%	
Advertising, sales promotion	0	0.4%	-	48	23.0%	-	
Other	30	21.7%	77.8%	73	34.6%	137.0%	
Operating income	31	22.2%	-5.0%	-98	-46.3%	-	
Ordinary income	31	22.2%	-5.0%	-98	-46.3%	-	



# FY12/08 Full year Revised Operating Results Projections

#### FY12/08 Full year Operating Results Projections – (companywide)

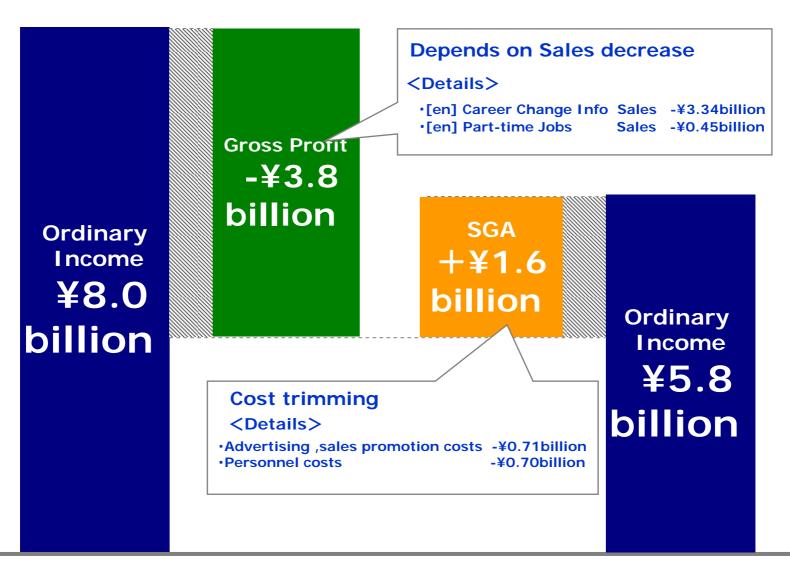


#### \*\*September 26, 2008 announcement

(million yen)	FY2008 Revised Projection (A)	FY2008 Initial Projection (B)	Net increase- decrease (A-B)	increase- decrease rate (A/B)	% YOY change	FY2008 3QYear-to Date	Status (vsRevised)
Net Sales	22,100	26,100	-4,000	-15.3%	-2.6%	15,727	71.2%
Cost of Sales	2,425	2,620	-194	-7.4%	19.3%	1,600	66.0%
Personnel	941	1,008	-66	-6.6%	14.2%	590	62.7%
Other	1,483	1,611	-127	-7.9%	22.8%	1,009	68.1%
Gross Profit	19,674	23,480	-3,806	-16.2%	-4.7%	14,127	71.8%
SGA(Sales,general &administrative)	13,874	15,480	-1,606	-10.4%	6.0%	10,017	72.2%
Personnel	5,032	5,739	-707	-12.3%	12.0%	3,722	74.0%
Advertising, sales promotion	6,151	6,866	-715	-10.4%	0.2%	4,349	70.7%
Other	2,690	2,875	-185	-13.3%	1.6%	1,945	71.5%
Operating income	5,800	8,000	-2,200	-27.5%	-23.3%	4,109	70.9%
Ordinary income	5,800	8,000	-2,200	-27.5%	-23.4%	4,114	70.9%
Extra ordinary gain	7	0	7	-	-	0	0.0%
Extra ordinary loss	555	10	545	5456.1%	126.0%	555	100.0%
Net income	3,100	4,500	-1,400	-31.1%	-25.6%	2,055	66.3%

#### Operating Results variance analysis (companywide)





#### FY12/08 Full year Operating Results Projections – (segment)



	Mid Career Hiring Business					
(million yen)	FY2008 Revised Projection (A)	FY2008 Initial Projection (B)	increase - decrease rate (A/B)	% YOY Change	FY2008 3QYear- to-Date	Status (vs Revised)
Net Sales	18,174	21,925	-17.1%	-5.6%	13,940	76.7%
Ordinary Income	5,791	7,945	-27.1%	-22.1%	4,980	86.0%
Ordnary income rate(%)	31.9%	36.2%	-12.1%	-17.5%	35.7%	-
The Number of Employees	876	920				

	New G	New Graduate Hiring Business				
(million yen)	FY2008 Revised Projection (A)	FY2008 Initial Projection (B)	increase - decrease rate (A/B)	% YOY Change	FY2008 3QYear- to-Date	Status (vs Revised)
Net Sales	3,660	3,760	-2.7%	12.4%	1,576	43.1%
Ordinary Income	200	140	43.3%	80.7%	-767	-
Ordnary income rate(%)	5.5%	3.7%	47.2%	60.7%	-48.7%	-
The Number of Employees	257	290				

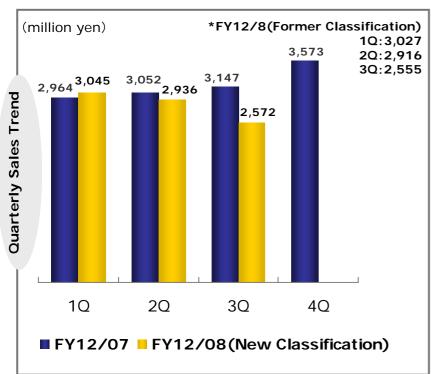
	Education/	S	FY2008			
(million yen)	FY2008 Revised Projection (A)	FY2008 Initial Projection (B)	increase - decrease rate (A/B)	% YOY Change	3QYear- to-Date	Status (vs Revised)
Net Sales	265	415	-36.0%	42.2%	211	79.7%
Ordinary Income	-176	-85	107.1%	-	-98	-
Ordnary income rate(%)	-66.4%	-20.5%	223.4%	-	-46.3%	-
The Number of Employees	22	50				

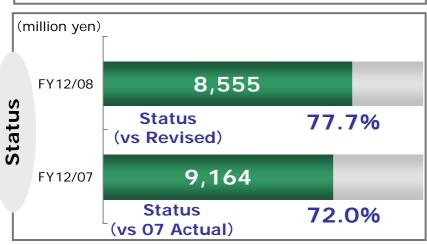


## FY12/08 3rd Quarter Summary of Site Information

#### FY12/08 3rd Quarter Term Operating Results by site - [en] Career Change Info







Full-year S	FY2008						
Revised	Initial	increase- decrease rate			decrease change to		3QYear- to Date
11,005	14,338	-23.2% -14.8%			8,555		
The number of (At the end of Se	registered users eptember)	2,270	0,000	U	p 470,000 (26.1%)		

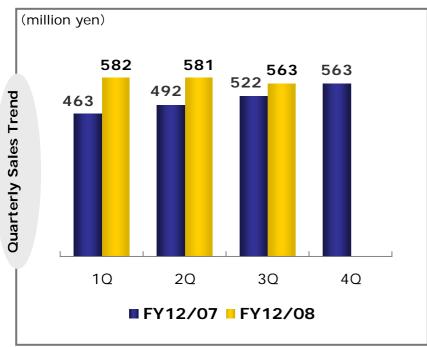
## Achieved sales in Q3 of ¥2.57bn, Down ¥592mn or 18.8% year-on-year.

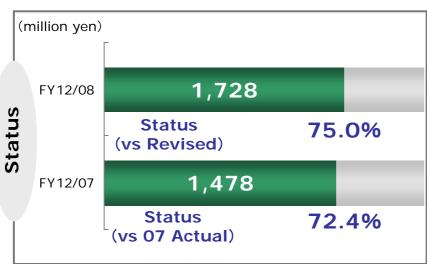
- >Depression of the hiring interest accompanied by the recession. Average number of job advertisements placed on the site per month down 14.2%YOY.
- >Spend a low-priced article toward number of the companies share expansion. As a result, average unit price decrease \*6.9% YOY.

\*comparison by former classification

- ▶Focus on expand share of companies listing on job placement sites continuously.
- >The commodity lineup to answer various customer needs is expanded.
- >User's convenience is improved by a renewal site.







Full-year S	FY2008			
Revised	Initial	increase- decrease rate	% YOY change	3QYear- to Date
2,305	2,300	0.2% 12.8%		1,728

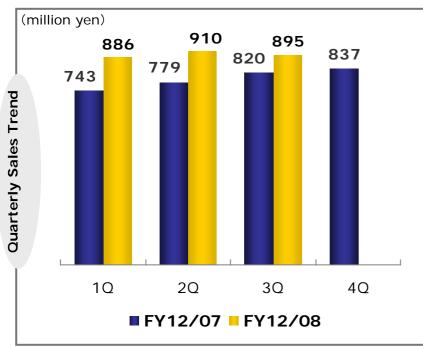
The number of registered users	445.000	Up 82,000
(At the end of September)	465,000	(21.4%)

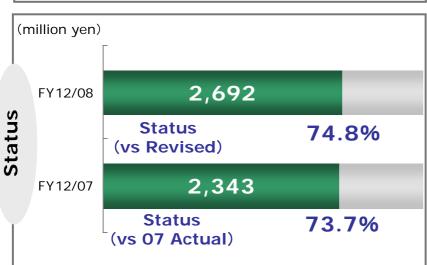
## Achieved sales in Q3 of ¥563mn, Up ¥40mn or 7.7% year-on-year.

- >Job placement agencies profits by economic slowdown. But average number of advertisements per month up 4.4% year-on-year. Average unit price up 3.1% year-on-year.
- Average number of advertisements per month decreased 1.3% from the previous quarter. Average price decreased 2.2% from the previous quarter.

- ➤The business operation for a continuous order is strengthened.
- Carry out a measure for number of business company expansion.







Full-year S	FY2008				
Revised	Initial	increase- decrease rate	% YOY change	3QYear- to Date	
3,599	3,540	1.7%	13.2%	2,692	

The number of registered users	510,000	Up99,000
(At the end of September)	510,000	(24.1%)

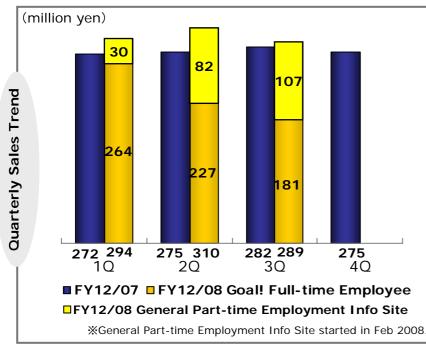
## Achieved sales in Q3 of ¥895mn, Up ¥74mn or 9.1% year-on-year.

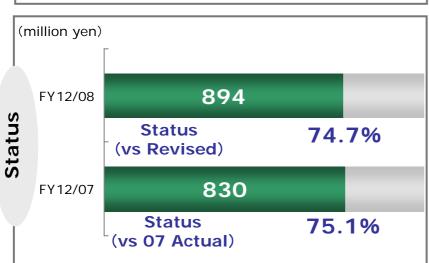
- Companies listing jobs on our site totaled 647 firms as of end of Sept,up34 companies or 5.3% year-on-year.
- ➤ Average number of companies per month was up11.4% year-on-year.
- ➤The amount of order from large companies spread. But average price decreased 2.1% YOY by the temporary staffing companies Deterioration in earnings.

- Focus on the amount of order from large companies spread continuously.
- ➤ Business to a new customer is strengthened by the products lineup change.

#### FY12/08 3rd Quarter Term Operating Results by site - [en] Part-time Jobs







Full-year S	FY2008				
Revised	Initial	increase- decrease rate % YOY change		3QYear- to Date	
1,197	1,655	-27.6%	8.3%	894	

The number of registered users	267,000	Up94,000	
(At the end of September)	267,000	(54.3%)	

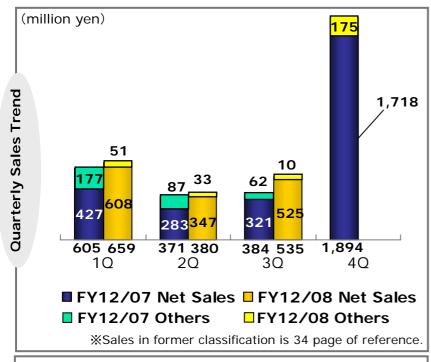
## Achieved sales in Q3 of ¥289mn, Up ¥7mn or 2.6% year-on-year.

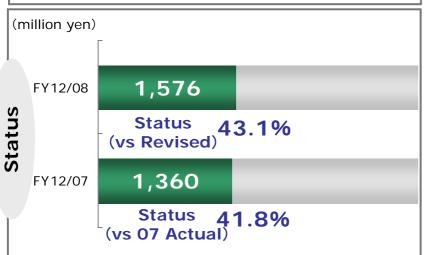
- >General Part-time Employment Info Site produced strong results based on the effectiveness of our sites.
- Site for part-time jobs that offer the potential to be hired as full-time employees decreased advertisement due to depression of hiring interest.

- ➤ Based on the effectiveness of our site, business for a continuous order and new customer is strengthened.
- ➤The organization power is strengthened by the personnel training.

#### FY12/08 3rd Quarter Term Operating Results by site - [en] Job Info for Students







Full-year S	FY2008				
Revised	Initial	increase- decrease rate % YOY change		3QYear- to Date	
3,660	3,760	-2.7%	12.4%	1,576	

The number of registered users	314,000	Up106,000
(at the 1st October)	314,000	(50.9%)

## Achieved sales in Q3 of ¥535mn, Up ¥151mn or 39.5% year-on-year.

- >Q1-Q3 sales were ¥1,576mn,with service orders outstanding at end 3Q of¥1,497mn. Total of ¥3,073mn secured at the end of Sept. Percentage of sales forecast achieved:84.0% (prior year:82%)
- >By economic recession, there is the grad hiring budget for company in a tendency to reduction, and price competition intensifies.

- >The low end product is turned on for the Number of corporate clients listing jobs on our site increase.
- Additional proposal strengthening of option commodity.



#### Dividends

Dividends Projection 4,100 yen (yoy ±0yen)

Basic policy of en-japan on returning profits to shareholders is to ensure appropriate dividends to stockholders while securing sufficient retained earnings for future business development and changes in the company's management environment.

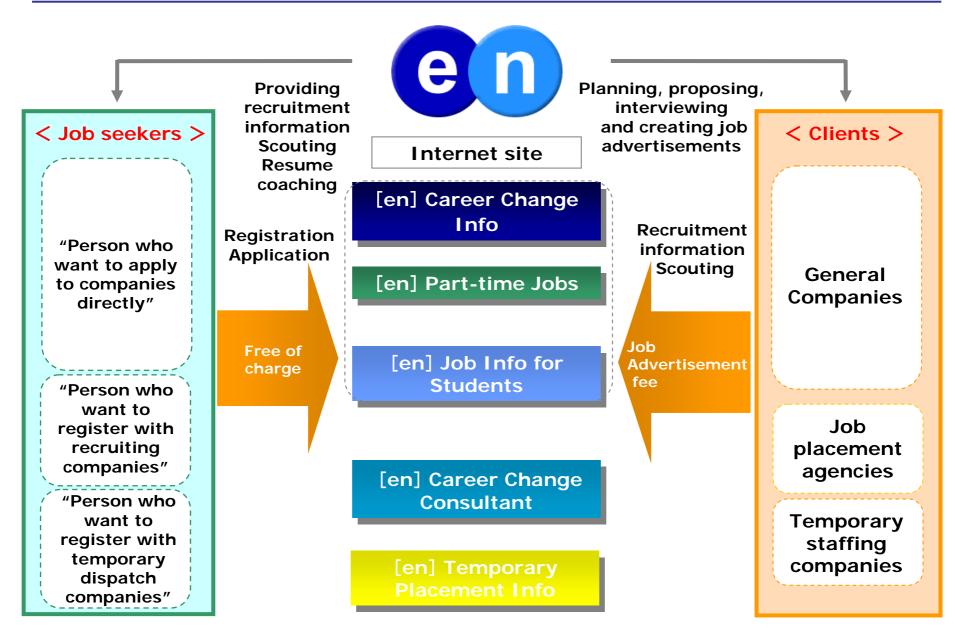
Stated above in order to respond to the support from our shareholders in accordance with the basic policy of the Company.





【 Name 】	en-japan inc.
【 Establishment 】	January 14, 2000
[ Representative ]	Michikatsu Ochi (Chairman) / Takatsugu Suzuki (President)
【 Headquarters 】	Shinjuku I-land Tower, 6-5-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo
【 Total Stockholder's Equity 】	JPY 965 million (as of end of Sep 2008)
[Stock Listing]	Nippon New Market "Hercules"
[Fiscal Year ]	January 1 – December 31
【 Number of Employees 】	1,126 (as of end of Sep 2008)
[ Number of Outstanding Shares]	245,338 (as of end of Sep 2008)
【Business Description】	<ul><li>(1) Internet job recruitment service</li><li>(2) Consultation on recruitment, employee education and personnel evaluation system</li></ul>





#### **Our Main Business Contents - Sites We Operate**

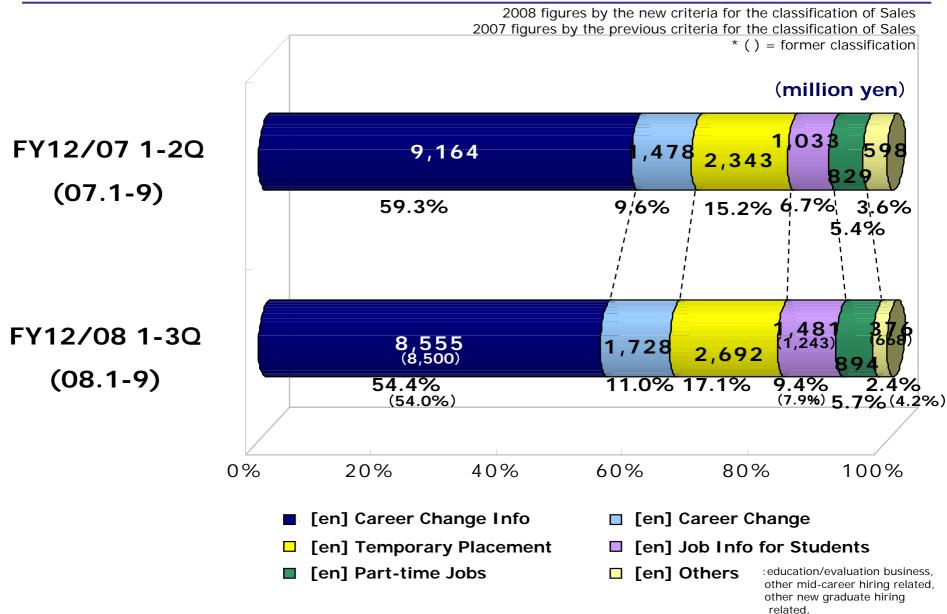


	Site Brand	Sha- re	Contents	Characteristics	Users	Clients
	[en] Career Change Info [en]社会人の転職情報	56 %	Site for Comprehens ive Career Change Info	No.2 in industry  All information is provided through our reporting and photographing of each company  Straightforward,detailed Career Change Info from perspective of job seekers  All information has video(only en-japan)	70% are in their 20s-mid-30s     70% are male     All occupations	General Companies
Hiring Business	[en] Career Change Consultant [en] 転職コンサルタント	9 %	Collective site for job placement agencies	No.1 in industry  Information on job placement agencies and their Career Change Info  5-level evaluation of job placement agencies(first in industry)  High End Job Corner opened	60% are in their late 26-40     80% are male	Job placement agencies
Mid-career Hi	[en] Temporary Placement Info	14 %	Collective site for temporary staffing companies	No.2 in industry  Temporary staffing company information and their Career Change Info Unique search category "Insistence INDEX"	<ul> <li>70% are in their 20s- mid 30s</li> <li>80% are female</li> </ul>	Temporary staffing companies
Mid	[en] Part-time Jobs 「 <i>en]本気のアルバイ</i> ト	5 %	Site for Comprehens ive Part- time worker Career Change I nfo	General Part-Time Employment Info Site (2/25 Open!)  First Membership Part-Time employment site in the industry  Companies award points based on work performance  Mini-bonuses awarded based on points earned  Site for part-time jobs that offer the potential to be hired as full-time employees [Goal! Full-time Employee]  #1 site in part-time Career Change Info Volume with unique content  Clear merits from potential of full-time employment	High school student     University students      80% are in their 20smid 30s     50% are Part-timers and NEETs	contractor Temporary staffing companies General Companies  General Companies
New-Graduate Business	[en] Job Info for Students [en]学生の就職情報	12 %	Site for student employment information	oppotunites  Unique job and company research type-site  Largest Japanese site with largest volume and highest quality of job infomation  Same characteristics as [en]Career Change Info  "Professional Work Research,"a unique service of enjapan	University students     Graduate students	General Companies

#### **Sales Breakdown by Product**

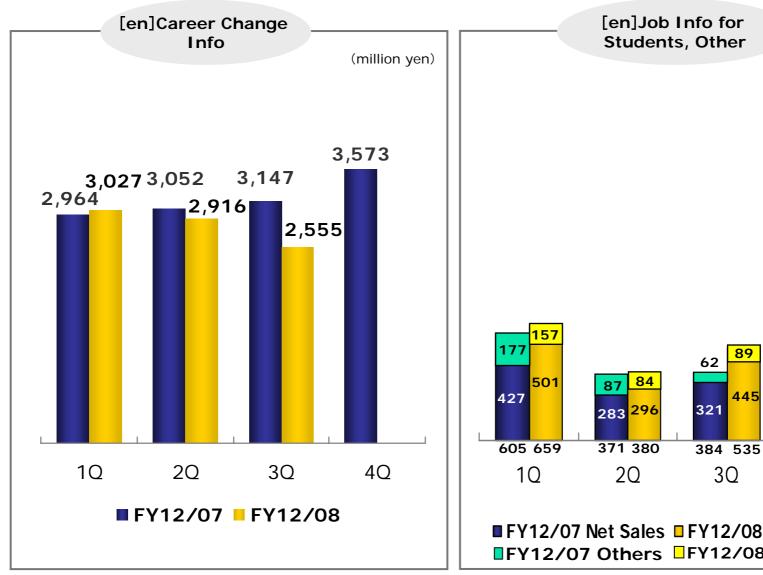


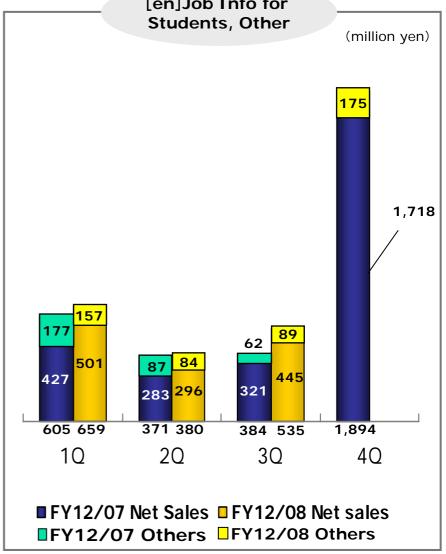
[en]高校生(koukousei)



#### Comparison by the former classification

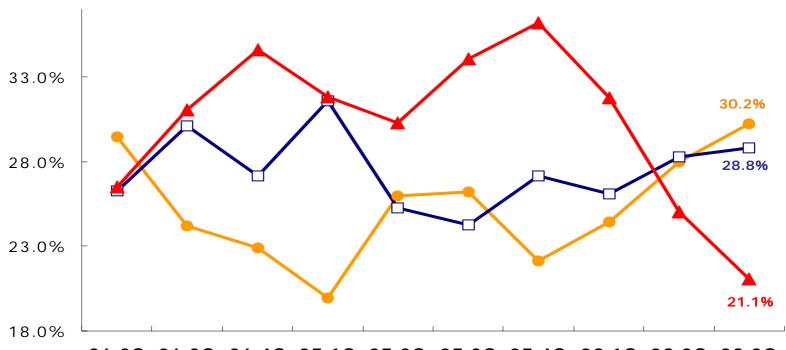






#### Labor costs relative sales and Advertising, sales promotion costs



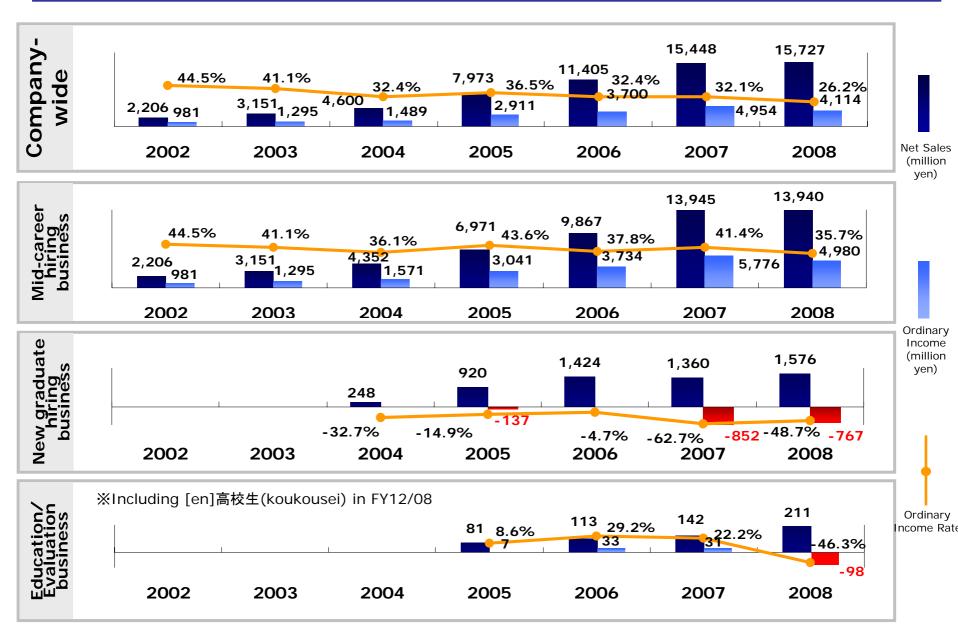


06.2Q 06.3Q 06.4Q 07.1Q 07.2Q 07.3Q 07.4Q 08.1Q 08.2Q 08.3Q

Labor costs relative to sales			Advertising, sales promotion costs relative to sales ——Ordinary Income Growth rate							
	06.2Q	06.3Q	06.40	07.1Q	07.2Q	07.3Q	07.4Q	08.1Q	08.2Q	08.3Q
Ordinary Income (million yen)	933	1,338	1,907	1,634	1,538	1,782	2,619	1,763	1,311	1,039
Ordinary Income rate	26.5%	31.1%	34.6%	31.8%	30.3%	34.1%	36.2%	31.7%	25.0%	21.1%
Labor costs	1,038	1,042	1,262	1,024	1,319	1,370	1,603	1,358	1,464	1,490
Labor costs relative to sales	29.5%	24.2%	22.9%	19.9%	26.0%	26.2%	22.2%	24.4%	28.0%	30.2%
Advertising, sales promotion costs	925	1,297	1,496	1,622	1,285	1,268	1,964	1,449	1,479	1,420
Advertising, sales promotion costs relative to sales	26.3%	30.1%	27.1%	31.6%	25.3%	24.2%	27.1%	26.1%	28.2%	28.8%

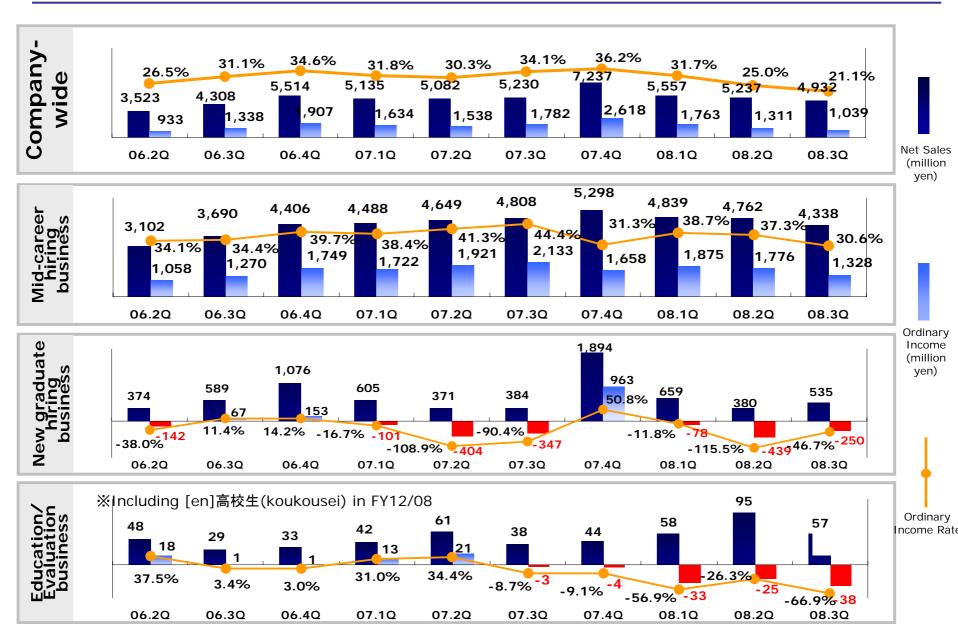
#### FY12/08 3rd Quarter Term Segment performance





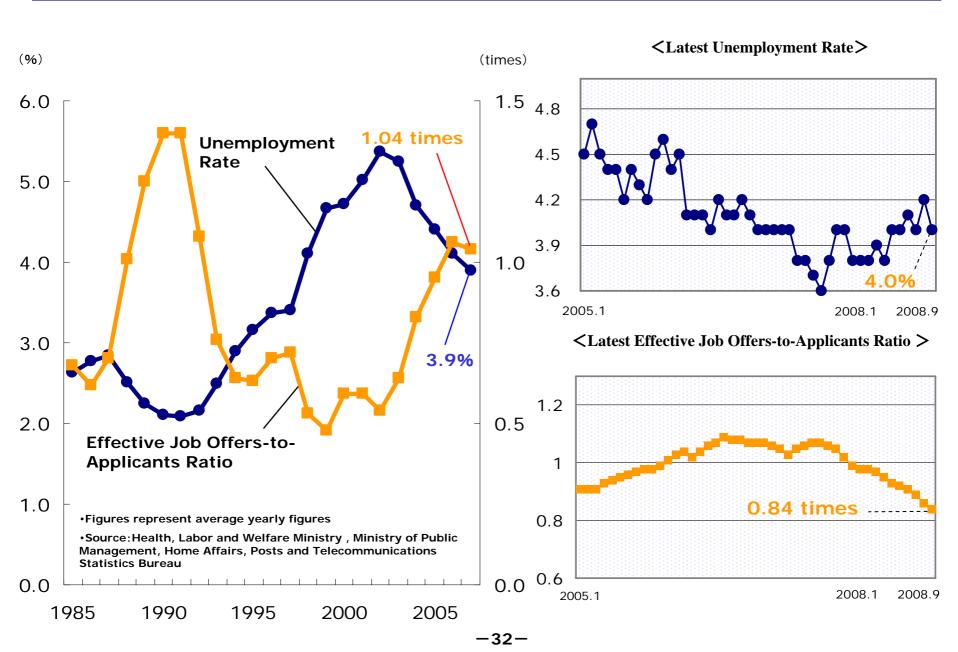
#### **Transition of Quarter Segment Performance**





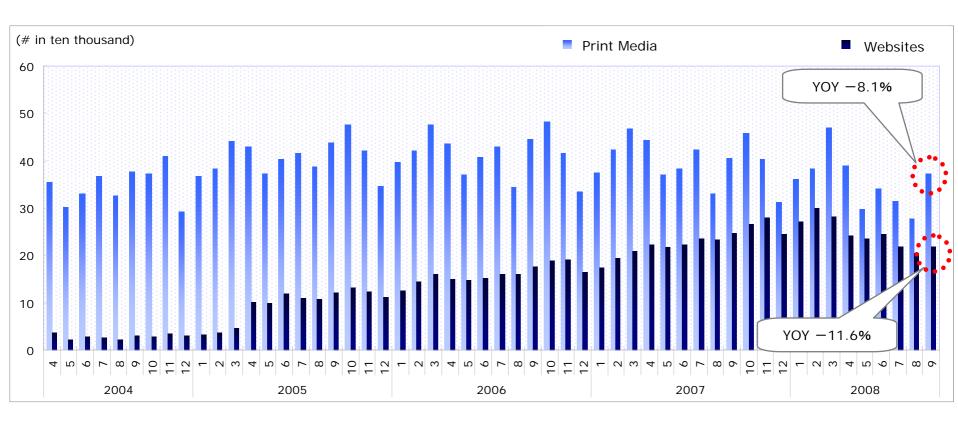
#### Effective Job Offers-to-Applicants Ratio , Unemployment Rate





#### **Job Advertising Market Trends**





Source: Association of Job Information of Japan "Job Advertisement Numbers" (Oct 2008)

\*Survey of 64 domestic companies (Prior to March 2006, survey of 64 companies, Apr 2007 to Mar 2008, survey of 67 companies)



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#### **Cautionary Statement**

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