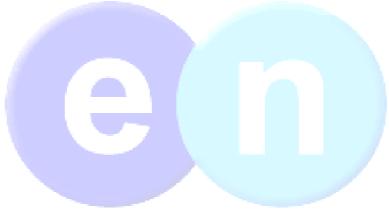
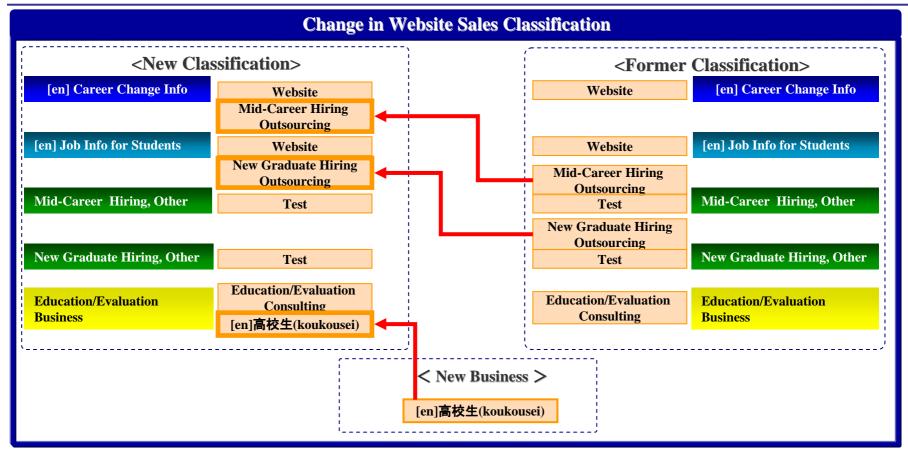
FY12/08 1st Quarter Earnings Review



May 8th, 2008 en-japan Inc.

< Important Note >





In the past, Sales of "Hiring Outsourcing Products" under the "Mid-Career Hiring Business" and "New Graduate Hiring Business" included in "Other" category under the "Mid-Career Hiring Business" and "New Graduate Hiring Business" each with sales of "test". However, these "Hiring Outsourcing Products" are strongly tied to the site's products. Accordingly, Sales of "Mid-Career Hiring Outsourcing Products" will be included in "[en] Career Change Info" site sales and Sales of "New Graduate Hiring Outsourcing Products" will be included in "[en] Job Info for Students" site sales beginning this period.

In addition,Beginning this period, "[en] 高校生(koukousei)" revenues will be recorded in "Education/Evaluation Business, Other."

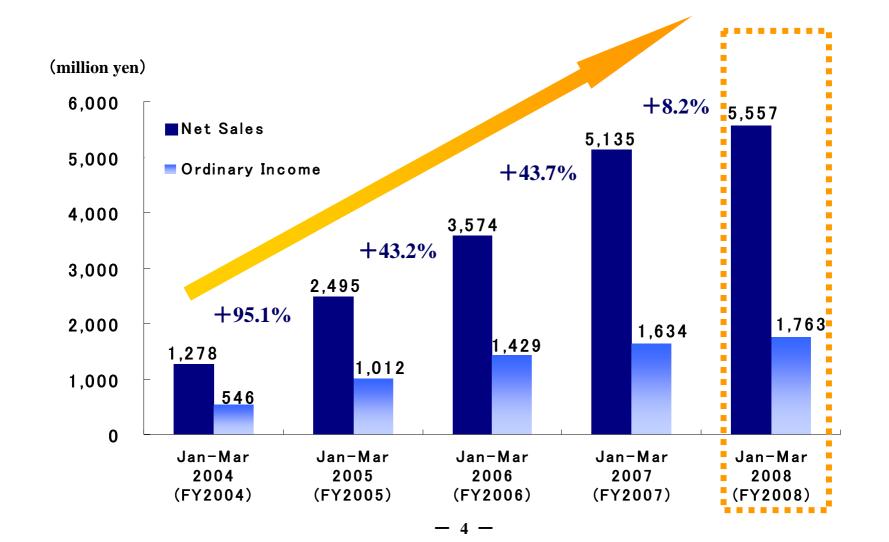


FY12/08 1st Quarter

Operating Results Summary



- Achieved higher sales and earnings for 8th consecutive period
- **Sales rise 8.2% YOY to ¥5.55 billion, ordinary income rises 7.9% YOY to ¥1.76 billion.**



FY12/08 Term Income Statement (Companywide)



	F	Y2007		FY2008			
	(07.	.Jan-Ma	r)	(08.Jan-Mar)			
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change	
Net Sales	5,135	100.0%	43.7%	5,557	100.0%	8.2%	
Cost of Sales	446	8.7%	45.1%	557	10.0%	24.9%	
Personnel	164	3.2%	55.6%	191	3.4%	16.4%	
Other	281	5.5%	39.6%	365	6.6%	29.8%	
Gross Profit	4,689	91.3%	43.5%	5,000	90.0%	6.6%	
SGA(Sales,general &administrative)	3,061	59.6%	66.4%	3,217	57.9%	5.1%	
Personnel	860	16.8%	61.2%	1,167	21.0%	35.6%	
Advertising, sales promotion	1,622	31.6%	75.0%	1,449	26.1%	-10.7%	
Other	577	11.3%	55.6%	600	10.8%	4.0%	
Operating income	1,627	31.7%	14.1%	1,782	32.1%	9.5%	
Ordinary income	1,634	31.8%	14.4%	1,763	31.7%	7.9%	
Net income	907	17.7%	14.1%	998	18.0%	10.0%	

() is comparison by the former classification

⟨Sales:+¥422mn⟩

- •en Career Change Info : (+¥63mn)
- •en Career Change Consultant:+¥119mn
- •en Temporary Placement Info:+¥143mn
- •en Part-Time Jobs: +¥22mn
- •en Job Info for Students: (+¥74mn)

⟨Personnel CGS:+¥26mn⟩

Increase in personnel due to business expansion

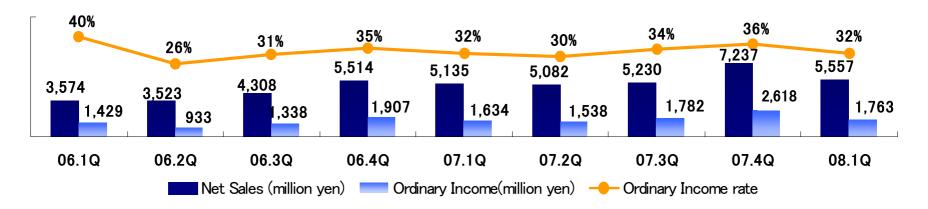
⟨Other CGS:+¥84mn⟩

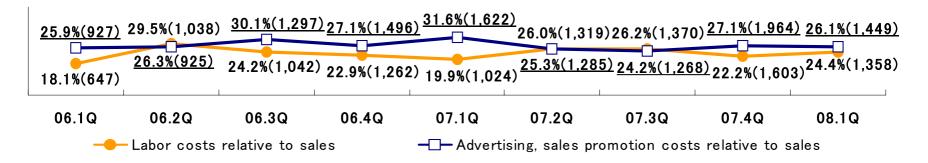
⟨Personnel expenses:+306mn⟩

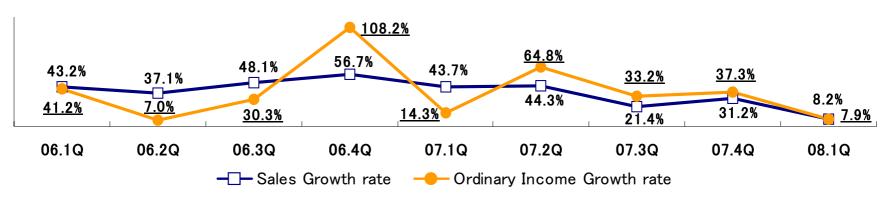
Increased personnel expenses due to business expansion, strengthened marketing

Transition Quarter Performance (Companywide)

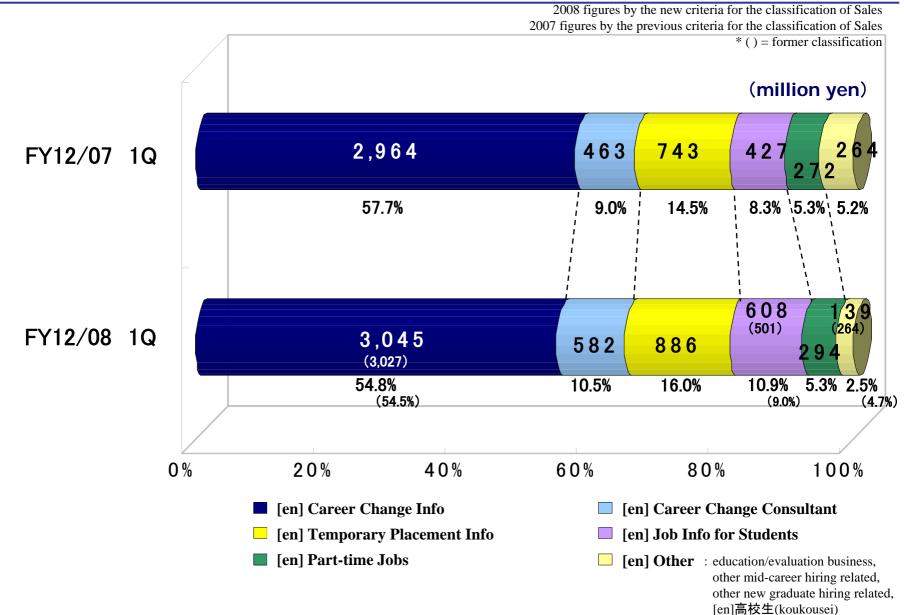










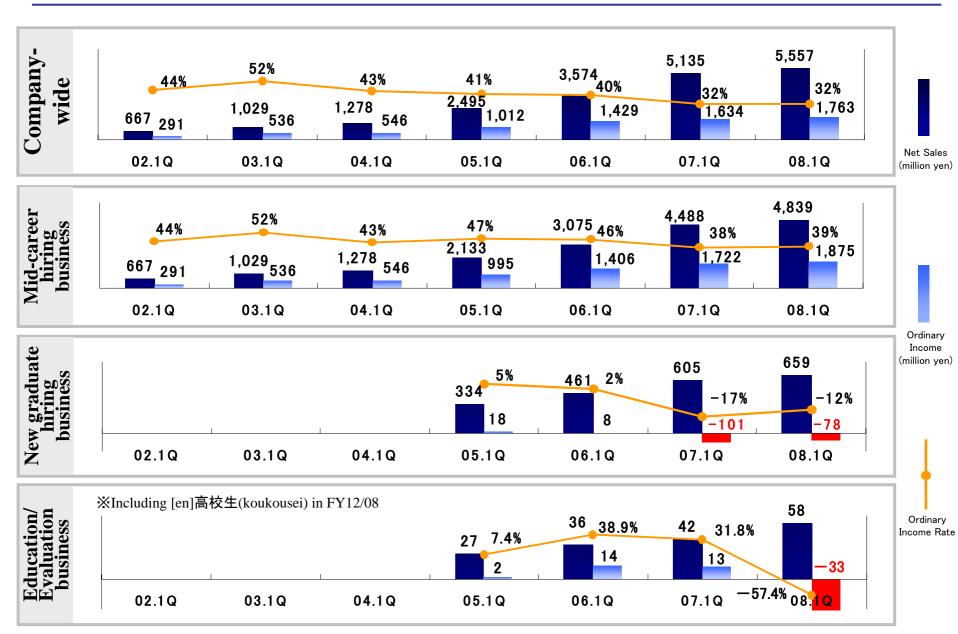




FY12/08 1st Quarter Summary of Segment Information

FY12/08 1st Quarter Term Segment performance





FY12/08 Term Income Statement – Mid-Career Hiring Business



		FY2007 (07.Jan-Mar)			FY2008 (08.Jan-Mar)			
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change		
Net Sales	4,488	100.0%	45.9%	4,839	100.0%	7.8%	4 -	
Cost of Sales	256	5.7%	21.1%	339	7.0%	32.3%	*	
Gross Profit	4,231	94.3%	47.7%	4,500	93.0%	6.3%	\	
SGA(Sales,general &administrative)	2,516	56.1%	72.3%	2,605	53.8%	3.6%		
Personnel	620	13.8%	72.5%	833	17.2%	34.3%	R	
Advertising, sales promotion	1,460	32.6%	80.3%	1,332	27.5%	-8.8%	\	
Other	434	9.7%	53.0%	439	9.1%	1.2%		
Operating income	1,715	38.2%	22.2%	1,894	39.1%	10.4%		
Ordinary income	1,722	38.4%	22.5%	1,875	38.8%	8.9%		

※ () is comparison by the former classification

(Sales: +\forall 351mn)

- •en Career Change Info : (+¥63mn)
- •en Career Change Consultant:+¥119mn
- •en Temporary Placement Info: +¥143mn
- •en Part-Time Jobs: +\footnote{20mn}

⟨CGS:+¥82mn⟩

Increase in personnel due to business expansion +¥25mn, depreciation from site renewals +¥34mn, work consignment costs +¥14mn

⟨Personnel expenses:+¥213mn⟩

Increased personnel expenses due to business expansion, strengthened marketing

Mid-Career Hiring Business: [en] Career Change Info, [en] Career Change Consultant,
 [en] Temporary Placement Info, [en] Part-time Jobs,
 other mid-career hiring related



	FY2007 (07.Jan-Mar)			FY2008 (08.Jan-Mar)				
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change		\(\) () is comparison by the former classification
Net Sales	605	100.0%	31.0%	659	100.0%	9.0%	←	⟨Sales:+¥54mn⟩ •Site sales:(+74mn)
Cost of Sales	185	30.7%	99.4%	200	30.4%	8.0%	ĸ	
Gross Profit	419	69.3%	13.7%	458	69.6%	9.4%		⟨CGS:+¥14mn⟩ Depreciation from site development: +¥18mn, event costs:−¥10mn
SGA(Sales,general &administrative)	520	86.1%	44.7%	536	81.4%	3.1%		
Personnel	224	37.1%	40.8%	290	44.0%	29.3%	-	⟨Personnel expenses:+¥65mn⟩ Increased personnel expenses due to
Advertising, sales promotion	161	26.7%	38.1%	108	16.4%	-33.1%		business expansion, strengthened marketing
Other	134	22.2%	64.6%	138	21.0%	2.9%		
Operating income	-101	-16.7%	_	-78	-11.8%	-		
Ordinary income	-101	-16.7%	-	-78	-11.8%	_		

New Graduate Hiring Business: [en] Job Info for Students, other new graduate hiring related

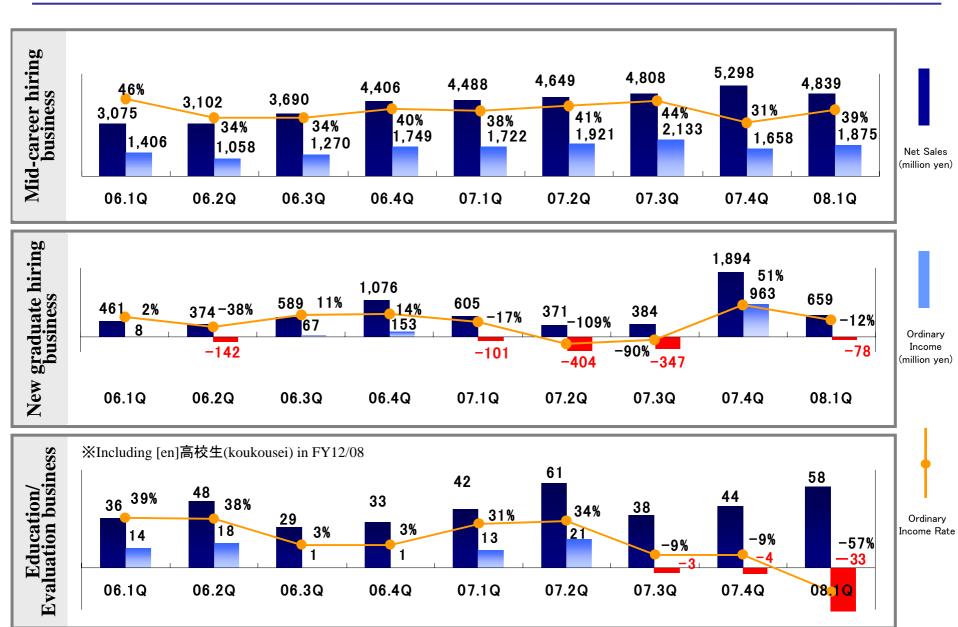


※Including [en]高校生(koukousei) in FY12/08

		Y2007 .Jan-Ma	r)	FY2008 (08.Jan-Mar)			
	(million yen)	% of sales	% YOY change	(million yen)	% of sales	% YOY change	
Net Sales	42	100.0%	15.7%	58	100.0%	39.3%	
Cost of Sales	4	10.2%	57.2%	17	29.9%	309.1%	
Gross Profit	37	89.8%	12.4%	41	70.1%	8.7%	
SGA(Sales,general &administrative)	24	58.0%	24.5%	74	127.5%	206.0%	
Personnel	15	37.1%	5.3%	43	73.6%	175.9%	
Advertising, sales promotion	0	0.0%	_	8	15.2%	-	
Other	8	20.9%	80.0%	22	38.7%	257.7%	
Operating income	13	31.8%	-4.5%	-33	-57.4%	-351.5%	
Ordinary income	13	31.8%	-4.5%	-33	-57.4%	-351.5%	

Transition of Quarter Segment Performance





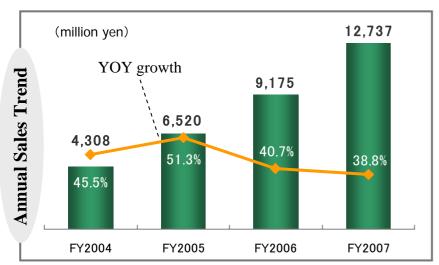


FY12/08 1st Quarter

Summary of Site Information

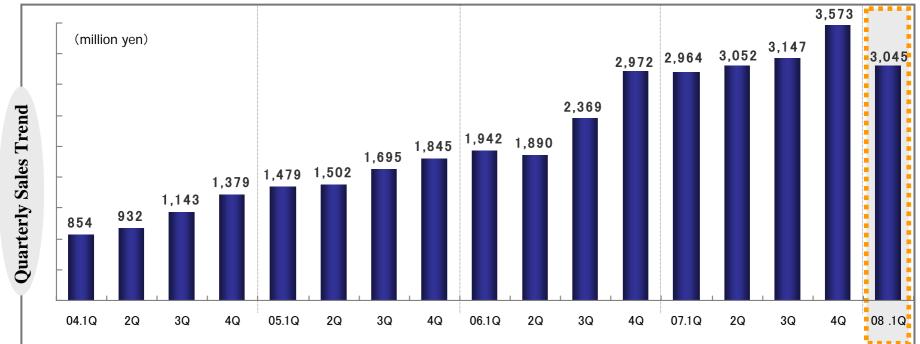
FY12/08 1st Quarter Term Operating Results by site - [en] Career Change Info



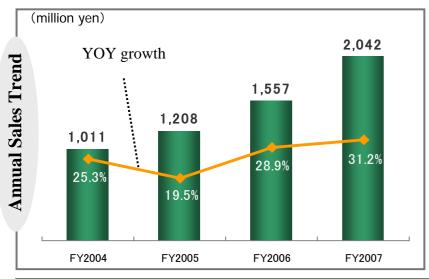


- Achieved sales in Q1 of ¥3.04bn, up ¥64mn or 2.1% * year-on-year.
- Job seeking registered users rose to 2.04million as of the end of March.
- Customer satisfaction levels remained high.
 Corporate client satisfaction of 91.5% (December survey)
 Job seeker satisfaction of 98.0% (March survey)
- Focus on the improvement of Sales Efficiency and Productivity in the coming severe competition.

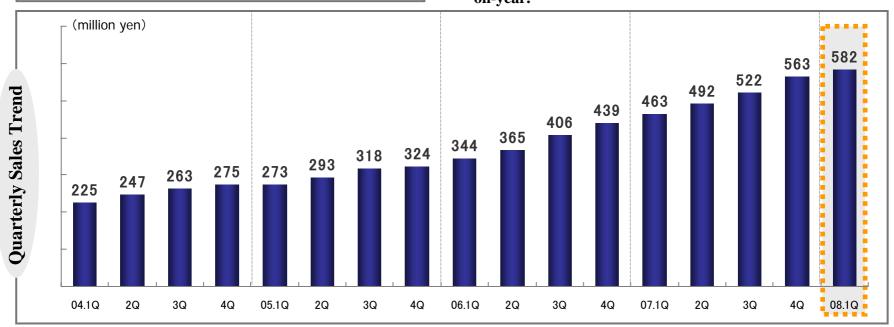
* comparison by the former classification



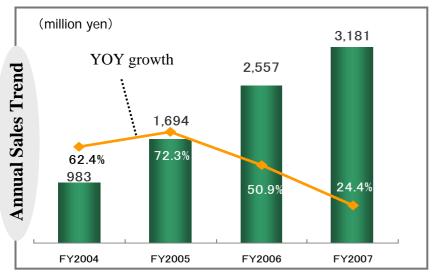




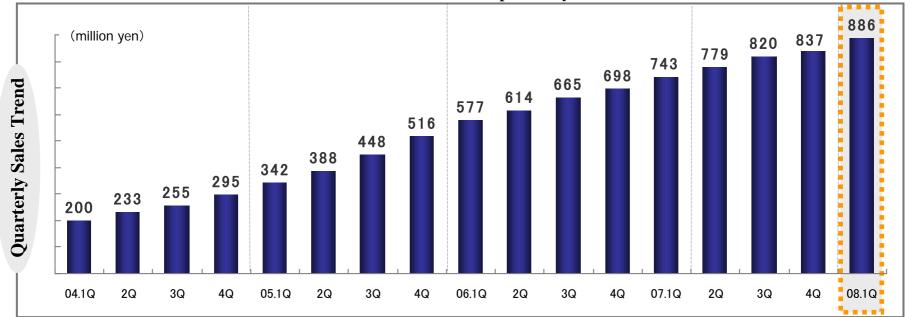
- Against the backdrop of an excellent market, Q1 sales reached a record high of ¥582mn, up ¥119mn or 25.8% year-on year. en japan retained its dominant No.1 position in the industry.
- Companies listing jobs on our site totaled 383 firms as of the end of March, up 51 companies or 15.3% year-on-year.
- The pay optional participation in planning companies which made including a high-class offer of a position corner increase; the average unit price to a record high.
 - The Number of registered users also expanded steadily to 420,000 as of the end of March, up 86,000 or 25.7% year-on-year.





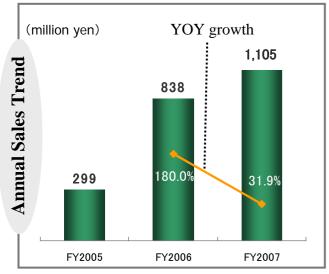


- Achieved record high sales in Q4 of \\$86mn, up \\$143mn or 19.3\%year-on-year.
- Based on the excellent cost-performance profile, we are selected more often by corporate clients. The number of listing companies grew steadily, reaching 658 companies as of Mar. 31. Up104 companies or 18.8% year-on-year.
- The amount of order from large companies spread by a site renewal that contributes sales increase.
 - The Number of registered users also expanded steadily to 460,000 as of the end of March, up 99,000 or 27.6% year-on-year. The number of the total application to same period of the previous year ratio 1.36 times.

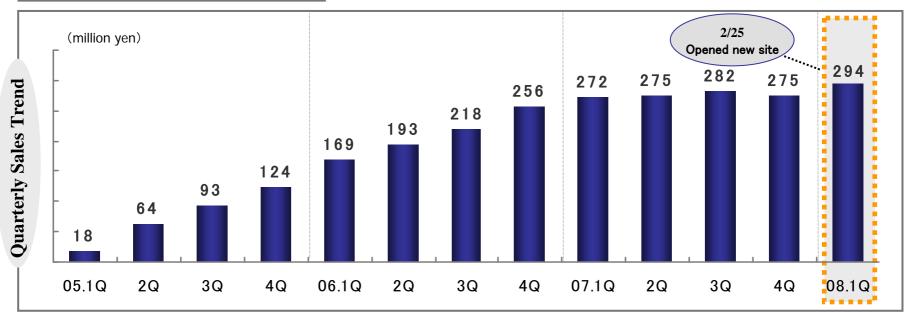


FY12/08 1st Quarter Term Operating Results by site - [en] Part-time Jobs





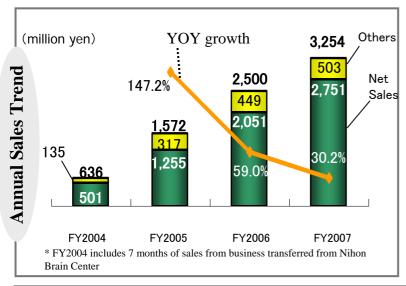
- Achieved record high sales in Q1 of ¥294mn, up ¥22mn or 8.2%year-on-year.
- Number of users also rose steadily, to 205,000 as of the end of March Up 61,000 individuals or 43.3% year-on-year.
- Orders for the new site opened 2/25 shows strong growth.
- Total applications are 1.5 times greater than the same period in the previous year. Applications from the mobile site are 1.8 times greater.



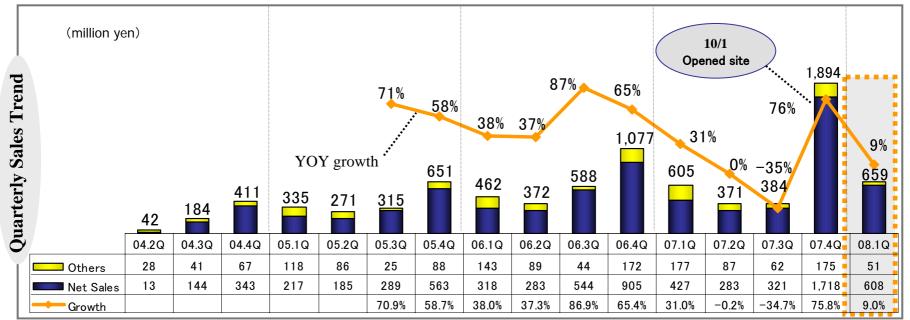
Note: As for the sales amount after 08.1Q, it is added up General Part-Time Employment Info Site and Site for part-time jobs that offer the potential to be hired as full-time employees.

FY12/08 1st Quarter Term Operating Results by Site - [en]Job Info for Students





- Achieved sales in Q1 of ¥659mn, up ¥54mn or 9.0% year-on-year.
- The number of the average entries per one company increases to ratio 1.5 times in the same period of the previous year.
- Number of corporate clients listing jobs on our site opened in October 2007 (employment site for 2009 graduates) rose to 1,724 as of December 31. Increased by 389 companies or 29..1 % year-on-year.
- Over 375,000 registered users as of March 31 on the site opened in October 2007. Up 35.9% year-on-year.



Note: In former classification, sales amount of 2008.1Q others 158mn, site 501mn.



[en]高校生(koukousei)

- Official Community Launch in March!
 Complimentary trial enrollment in dance and music academies well-accepted.
- Make efforts in the expansion of Member and PV
 Anticipation of referrals to vocations schools and corporations by the focus on raising members.



Filtering

Participation in drafting the evaluation standards as a charter founder of the EMA. Enhancement of the business organization to acquire the site certification from EMA.

VC business

• New Investment in Q1

Companies: 1 Investment amount:¥30mn

Investment Frame in FY2008 ¥300mn (MAX)

China business

• FY2008 Q1 actual results

Sales:5.53mn yuan(\(\frac{\pmathbf{Y}}{7}\)8mn) Up64.4%year-on-year

Ordinary income: 790,000 yuan (¥11mn)

※Improved 860,000 yuan(¥12mn) in comparison with 2007 1O

FY2008 projection

Sales: 25mn yuan (¥350mn)

Ordinary income: 2.5mn yuan (¥35mn)



 Delay in Enhancement of Sales Organization and Development of Human Resources

• Fiercer Competition with the deceleration of the growth in the recruiting advertisement market

Disinclination of hiring with signs of an economic slowdown

en Appendix



[Name]	en-japan inc.
【 Establishment 】	January 14, 2000
[Representative]	Michikatsu Ochi (Chairman) / Takatsugu Suzuki (President & CEO)
【 Headquarters 】	Shinjuku I-land Tower, 6-5-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo
【 Total Stockholder's Equity 】	JPY 9,783 million (as of end of Mar 2008)
【Stock Listing 】	Nippon New Market "Hercules"
【Fiscal Year 】	January 1 – December 31
【 Number of Employees 】	1,102 (as of end of Mar 2008)
【 Number of Outstanding Shares】	243,050 (as of end of Mar 2008)
【 Business Description 】	(1) Internet job recruitment service(2) Consultation on recruitment, employee education and personnel evaluation system



Top Company in Specialized Internet Job Advertising

• Top dedicated(*) Internet job recruitment site in terms of sales, ordinary income and ordinary income rate

Top Quality

- Staff writers write all text
- Detailed, straight forward Career Change Info
- Commitment to hiring impact (Customer satisfaction 91.5%)

Societal background

- *Less children/aging population Uncommitted part-timers/ NEET issues
- * Mass baby-boomer retirements
- * Decline in workforce population

Pioneer of Internet Job Advertising

• Launched site in 1995 eyeing the future spread of the Internet

"Social Justice" and "Uniqueness"

- Business content and corporate culture rooted in a core philosophy
- Insistence on social justice and uniqueness

Making to the Internet

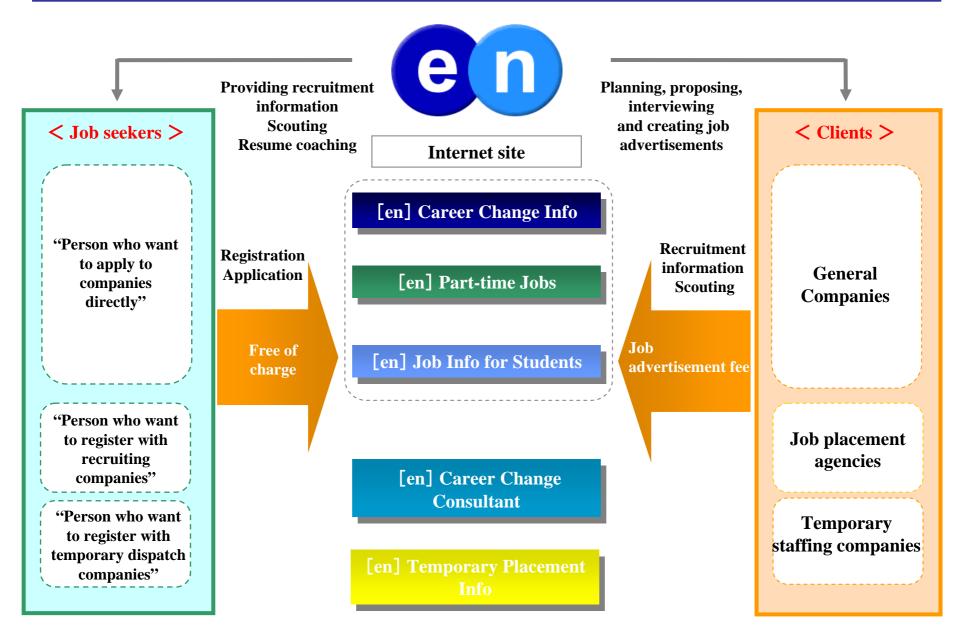
*Job advertising shifts to the Internet (from print media to the Internet)

25 Years of Experience in Job Advertising Business

 Business model and strategy backed by deep experience and know-how

^{*}Dedicated Internet job advertising business describes a company specializing exclusively in Internet job advertising





Our Main Business Contents - Sites We Operate



	Site Brand	Sha re	Contents	Characteristics	Users	Clients
	[en] Career Change Info [en]社会人の転職情報	56 %	Site for Comprehensiv e Career Change Info	No.2 in industry • All information is provided through our reporting and photographing of each company • Straightforward, detailed Career Change Info from perspective of job seekers • All information has video(only en-japan)	70% are in their 20s-mid-30s70% are maleAll occupations	General Companies
Business	[en] Career Change Consultant [en] 転職コンサルタント				60% are in their late 26-40 80% are male	Job placement agencies
Mid-career Hiring	[en]Temporary Placement Info [en]派遣②古仕事情報	14 %	Collective site for temporary staffing companies	No.2 in industry Temporary staffing company information and their Career Change Info Unique search category "Insistence INDEX"	70% are in their 20s-mid 30s80% are female	Temporary staffing companies
Mid-care	[en]Part-time Jobs Plus [en]本気のアルバイト	5	Site for Comprehensiv e Part-time worker Career Change Info	General Part-Time Employment Info Site (2/25 Open!) First Membership Part-Time employment site in the industry Companies award points based on work performance Mini-bonuses awarded based on points earned	High school student University students	contractor Temporary staffing companies General Companies
				Site for part-time jobs that offer the potential to be hired as full-time employees [Goal! Full-time Employee] # 1 site in part-time Career Change Info Volume with unique content Clear merits from potential of full-time employment oppotunites	80% are in their 20s-mid 30s 50% are Part- timers and NEETs	General Companies
New-Graduate Business	[en]Job Info for Students [en]学生の就職情報	12 %	Site for student employment information	 Unique job and company research type-site Largest Japanese site with largest volume and highest quality of job infomation Same characteristics as [en]Career Change Info "Professional Work Research," unique service of enjapan 	University students Graduate students	General Companies



■ en-japan inc. IR Administration Office

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